

FEB 15, 2022

IC: Insp Debbie Palmer

Incident: Freedom Conway

Scribe: Melissa Kelly

CP: NOC 73 LEIKEN DR, OTTAWA

(Main planning room)

8:00

Scribe on duty @ NOC

8:52

Jasick asking IC amount of trucks on Wellington

IC directs Jasick to call NURSE for amount.

9:47

Total amount of OFFICERS 378 for 5 day period,
to react @ any period of time (IC confirms w/
Sgt Nethercott)

10:02

IC ASKS Hodgins^{# of} CID resources. Hodgins doesn't know yet.

confirm if temp custody is @ 3100 Conway. Hodgins
will inquire.

10:03

IC ASKS Eli Edwards if "anything" happening tomorrow
Edwards says no.

10:07

Anyone in logistics CAN p/up print order (Kavanagh asks IC)

IC will arrange. Kavanagh sending p/up address by email to IC (T)

10:24

IC CALLS SEAN KAY, logistics, but refers her to Sam.

Print order is sticky notes for officers notebooks.

10:27

IC messages Sam to arrange print order p/up.

10:29

Wanfield from Peel says he can ~~have~~^{we} get 2 Scribes from Peel
if ~~we~~^{we} need them.

10:30

Ben Morris (logistics) calls, IC asks him to go
to City hall print shop to p/up order to be delivered
to Ben Franklin. Ben Morris agrees.

10:52

IC asks Bernier re plans. Bernier says no longer
maintenance, now in stabilization.

Robin Millbank from OPS is now Admin

ME ①

10:59 Brian ^{lee} calls IC: Ext consultant for noise ~~testing~~ ^{testing} & diesel emission for officers downtown. Brian asks where can our consultant set up gear. OPA said their bldg is avail. not lots of room. E says officers briefed @ Ben Franklin. Talk to Sam Fawaz (gives #). He can give better idea. Patrol officers downtown go to Ben Franklin to get briefed first before start of shift. At end of shift they go back there. IC says we ordered hearing protectors: IC has approved this @ Ben Franklin.

10:05 Call ended.

11:26 IC Palmer, gives copy of plan to ~~IC~~ ^{A/Supt} Bernier for review & approval.

11:34 ~~IC~~ ^{A/Supt} Bernier asks IC to have Heather Ogilvie & Sam Roberts come here at the Command table. IC calls Sam to get this done.

REDACTED

- Heather's #, IC calls Heather to come into NOC

12:00 ~~IC~~ ^{A/Supt} Bernier asks ~~IC~~ ^{we} IC to call ~~IC~~ ^{WSP} Russ Lucas @ NOC that he will send him Teams meeting. ~~IC~~ ^{A/Supt} Bernier has meeting w/ Command team: He expresses gratitude to team for quick formation. Good work yesterday, good plans for next 24-72 hrs. Don't want anyone frustrated, what's the game is all about. To get us where we are, had meeting w/ Strategic Steering Committee to overlook plans to get good guidance. Meetings allowed for guidance & advise. ~~we~~ ^{me} ②

... path is right, certain things are causing realignment. Will look @ 3 phase approach

- Stabilization phase
- Action on phase
- maintenance phase.

re stab. phase: have to harden the core, relief members (getting burned out). Teams working on replacing members to get rest (ext & intern members, & work on harden core.

re Actions on: work started re low hanging fruit. new corps of bank, Kent, Rideau suspects will have to be longer actions on plan.

~~the~~ When, we start can't stop until it ends. His intent moving forward is this. As we are moving into this. Commanders intent: bring City of Ottawa in state of readiness in safest way possible. Will do low hanging fruit actions & shrink down to Wellington, Heavy POU, Heavy tactical. Won't be easy to clear. As we move to maintenance after Actions on is complete, will need to maintain presence. Will then move to stabilization quickly. Will need to review plans.

Actions on plan no earlier than Friday. Will be faced with challenging situation. Maintenance plan only in effect after Actions on plan done. Will be intense but we can do it. We will be facing destabilization of Ops command. Based on everything we may be facing command structure chain. ③

... Has confidence we can carry plan through successfully.

K. Bryden: Will resign if chief affect plans? Actions on no earlier than Friday.

T. Hodgins: 3 phases of escalation - does this fit in here in the plan? Comes into play, needs SA on it, will look to him (intel) for best time to get job done.

T. Hodgins: acknowledges that his plan aligns w/ Al's plan.

Al's plan: Any pos Action plan, educate & discourage from full standpoint, officer educate as long as safe. As we progress to any change, command table to decide in regards to changes to any enforcement.

Avery Flanagan: For stabilization phase, what is role of public order in line up of potential Action plan?

Bennier: Keep public order maintain, ~~reserve~~ resources are needed for Actions on plan. Can go back & forth w/ OPP to keep numbers noted.

12:23

Bennier: my ask is to relief Ottawa members & bolster w/ outside agencies, & see how many ~~the~~ public order members we have.

M. Groulx: working on #s for stabilization plan, so you won't be engaged as much.

Bennier: expectation in stabilization, that police officers do police work & you get rest for Action Plan.

12:25

Bennier to PCT: What is message going out, emergency act,

m4

... Misunderstanding in letter b/w Mayor & protestor. 24-48 hrs detail was misinformation.
Insp Russ Lucas: ~~get~~^{get} update on streets: getting log of trucks leaving protest area. as they leave.

Bernier asks Russ to stay connected w/ him.

Bernier advises Russ on stop w/ messaging.

R. Drummond: Inst he knows no one else left at protest area that want to move (trucks).

Bernier: keep in mind we aren't moving anyone, they are moving themselves. How does that message get out?

12:33 A. Flanagan: nervous to tell ppl we don't have resources to move ppl out.

Bernier: ppl put things into play that we have no control over. IF potential conflict, how are we able to deal. (Bernier asks Lucas).

Lucas: have helped moving barricades (yesterday). Today PLT taking step back, not helping until messaging gets out there.

Gisèle: Need to slow it down, consider what direction is. She thinks ppl want to leave & we should help w/ that.

R. Drummond: if we identify someone wanting to leave Wellington, can we assist?

Bernier: bring up the chair & see if we can.

Bernier asks Russ if any room ^{left} in Wellington b/w Elgin & Bay. Russ: will confirm, biggest group @ Kent.

12:38 T. Hodgins: We need the messaging to be "if no more room left in Wellington, go home!"

ma (S)

12:40

Gisele: underlying issue is that agreement made was b/w protestors & mayor office. We don't have any obligation to abide by agreement.

M. Grady: if we move them will there effect actions on plan?

A. Flanagan: as long as we have 72 hrs hold, we are good

Bernier: as per Christine H (Legal)

REDACTED

REDACTED

Bernier: is not doing anything to support, is this negligent? Most of room agrees not.

12:45

Bernier: How do we coordinate getting through checkpoints?

PLT Staging @ city hall, have withdrawn.

Gisele: ~~Common~~ Stop all messaging.

~~Bernier: What would role of PLT need to be discussed.~~

Russ Lums: No enforcement downtown. ~~##~~

Bernier: if there is, consider officer safety, public safety.

OPP: "emergencies act declared, will necessitate removal of area, regardless of what interpret, this is unlawful action & need to remove yourself from area. In next 72 hrs, it is very advisable to leave area as plans are in the works" this is type of messaging we need to get out.

Bernier: Asks around table of thoughts:

Tim H: Messaging is 'you're not welcome, consistent w/ all injunctions

RC

12:55 A Plan
~~Message~~ Messaging is key. Get message away
From mayor stuff (Agreement b/w protesters & mayor).
Amy: Will work on base messaging
D. Radu: Key to success in Windsor was flyer printed
& handed out to protesters.

Bernier: Will message this out as well that flyers out.

T. Hodgins: first 200 flyers already handed out

Bernier to Debbie: has flyers gone out to protesters?

Debbie & Marty says they are.

13:00 Amy: will pause on those, review for handout wording

M. Groat: will advise officers to stop w/ flyers.

13:04 ~~Command~~ Command: Concerned of agreement up to Chiefs level
that this is gonna happen. Bernier has to make
that decision PM has put a place emergency. Deal
battered before that, so things have changed.

13:06 Russ: Gaps B/w Metairie & Kent, some on Wellington
east of Kent, ~~some~~ ^{some} ~~some~~ b/w Lyon &
Kent are open some b/w Bay & Lyon.

13:09 Bernier: message: have full confidence in team in
messaging & plan were building. We will
adapt & support it if we go to different
command structure.

Tasks: Corp Comm & Pct come up w/ messaging
& have meetings w/ D/C Bell & Christone (USA)

K. Dave (RAMP): heavy news from orilla, who's paying?

Springer

He will talk w/ Heather from Finance.

Russ: Rob Cairns is already working on the plan.

m (7)

Bernier to ^{IC} Debbie: IMK ~~W~~ Andy re tow plan. (T)

13:16 M. Grady: have been on receiving end of staffing.

K. Bryden: Get order of go if possible re action on.

Bernier: That's what we're building on.

T. Hodgins: Sooner the better

13:18 Bernier: need big map of template area where all groups are. (Asks Debbie) (T) for action plan.

Russ: have a map written already, will send to Debbie (IC).

K. Bryden: Groups are not structured.

13:22 Bernier: ~~we~~ need more so "hot zones" of groups.

K. Bryden: need intel to match role

~~T. Hodgins: all 6 plots~~

13:25 IC: Sent Map received from Russ to Dave Radin (RCMP)

Bernier: From intel: need intel on plots to identify players dealing w/.

13:29 Meeting over, Reconvene @ 17:00

13:33 Bernier to IC: re fuel enforcement, where is disconnect

in messaging out to officers regarding officers have discretion to lay charges. He needs this fixed! Strictly educate & discourage as it relates to fuel, officers have discretion on all other enforcement measures. (T)

13:40 IC talks to Andy Juxiak re tow plan.

off Carson: ask IC if ~~they~~ can also use EY Center as Mass deployment Center. Advised to call Sam Roberts

13:44 IC calls Russ re. fuel messaging to confirm proper wording.

13:50 IC sends out email re messaging (fuel) to briefing team

14:07 Julie to IC: Bernier ^{needs} 2nd copy of staffing plan (T)

re (8)

14:18 Brad (OPP) > IC: 400 more uniform officers to be here latest Thursday PM to be ready for Friday

14:28 IC advises Bernier: 400 officers from OPP coming by Thursday afternoon.

14:39 Bernier asks IC to ^{make} changes to command & control org structure. ^(hash mark) (T) in ^{in maintenance} plan, & re rest day wording.

15:00 Brad (OPP) will make changes to org chart (structure) electronically & send back to ~~IC~~ IC via email.

15:25 ^{Peel} Warfield: Any paper being generated, that it comes back to them to file in house ^{asks}

16:55 IC to T. Hodgins: Toronto ppl starting MCM box
Hodgins: Can't mix admin w/ crime. Will be laying out changes that ~~we~~ ^{then we} becomes disclosed so that's a problem. NO prob them doing it but not us.
IC to Tom Warfield (Peel): T. Hodgins not good w/ it
17:13 Update meeting @ ICC w/ A/Supt Bernier:

Dan Thompson now @ the Command as Operations Chief
Russ Lucas: Stolen vehicle @ protest site on Wellington @ Elgin, been there for 10 days. Bernier does not want it removed just yet.

17:18 Bernier: Approved Stabilization plan. Will maintain integrity of Footprint, primary goal: return our members back to regular duties & get some rest. IC (Palmer): by ~~Tuesday~~ ^{Thursday} will be operational.
Amy Gagnon: Flyers printed up Fr & Eng, will go out on cans tomorrow. Messaging will get out to all agencies' Corp Comms.

Amy Gagnon: lots of hate from board since Chief resignation
Bernier: tells team to shut that out, can't let it
~~stray~~ ^{us} stray away from our focus.

~~Sam Robert~~

PLT: came up w/ messaging & out tomorrow.

Bernier to PLT: Do you think Chief's resignation will have
impact on protest group? PLT: Not as of yet.

17:26 A. Flanagan: POU → trying to establish team as of
Fri day ^{need} 14 ^{sections} POU for high probable successful. So far
we have 10. Broken down to 6 areas of operations.

Bernier asks A. Flanagan: Any needs from us? Flanagan
says NO.

E. Edwards: Can we get info re Social rhythm
of groups & number counts? Is there definitive
count on ppl who want to leave protest area? If we
can get that info, would help.

Bernier to Edwards:

~~Bernier~~ wants CIO imbedded to work on plans
with you & to manage arrests.

Bernier: Once areas marked up, intel info can
assist PLT & POU w/ action plan

A. Flanagan: traffic can assist as well.

Bernier to group: Action has to be slow & methodical

17:36 Bernier to Tow group: Start connecting together (w/ POU, PLT)

D. Springer: look down resources before taking action.

Has there been consideration of 6ft linear fencing
(exclusion zone)? E. Edwards: Not yet.

Bernier to Sgt S. Robert: Will work on this w/ City using MAP

17:38 Bernier: re. Tow plan. Advises Heather Ogilvie re cost for ~~the~~ this. Springer asks Heather about who pays tow bill. Heather says most likely OPS but would need to know Tow details before

17:40 confirming.

Bernier: Will need ~~the~~^{me} Tactical teams, OLT team & TMS to be involved.

D. Springer confirms already involved.

Bernier: Do negotiators need to be involved?

Not during Action plan execution i.e. if barricaded person situation occurs?

17:42 D. Springer: Some members on his team can do negotiat

A. Flanagan: if barricaded person w/ gun situation, it becomes exigent circumstance, no need to negotiate.

17:45 T. Hodgins: not same situation. This is guy in truck w/ gun refusing to come out. We would breach door, & spray to take out.

Bernier: consider ^{plan} if situation involves a child.

17:49 Kenny B: Confident in strong position to support Action on. Were in good position to support Eli's team. Will give idea on risks or perceived risks.

lots of info ~~on~~ vehicles parked in area.

ASKS Eli to plan out geo locations for the Crime Analysts to work on & provide ^{intel} info. Sooner the better to prepare.

17:50 T. Hodgins: arrest & tow plans given to Bernier. Once plans good to go will staff w/ 16

Enforcement plan w/ traffic ~~the~~ team
will need Bernier's review. Only in phase I
Bernier: asks is there's value in said plan.

17:54 Bernier > IC: Core handling plan? could this
feed into enforcement plan?

Emergencies act, certain parts may be applicable
T. Hodgins: once we pick area, need to enforce,
id drivers & vehicle, & clearly message "no house,
not welcome".

Bernier: advises T. Hodgins to work w/ IC re
enforce plan & core handle plan.

17:57 T. Hodgins: downside "poking the bear", might harden
them.

17:58 Gisela: measured approach w/ message will help.

17:58 Bernier: need to stay focused on Actions On.
Don't introduce anything until Actions On

T. Hodgins:
- Pat King may be advantage
- ~~Steve~~ ^{Steve} Charland } to arrest these 3
- Chris Barber } protest inciters

18:01 Drummond: Plan to deal w/ City's deal?

Bernier to go on other meeting w/ Drummond re this

18:03 T. Hodgins: Will figure out optimal time for
arrest of the 3 individuals listed above.

18:04 D. Springer: Going forward, work on tasks, who coord
for filling our spots in next 24 hrs. ~~Arrest of staff~~

Bernier to IC: need anything from us.

IC: Just the plans for staffing purposes.

- 18:06 M. Grallo: Will need clear direction for operations any value for him to assist meeting @ 7pm?
- 18:08 A. Flanagan: Yes for sure
- K. Bryden: eye on west canoe supply Intel working w/ west ^{convoy} w/ft today; Fort McMurray SASK tomorrow, Kenora, Thunder Bay Thurs, picking up others along the way. On there way to Ottawa
- 18:11 T. Hodgins: Do we have enforcement when we need them?
- 18:12 D. Springer: Everything can be checked & inspected by MTO so we can stop them there.
- 18:12 Gisele: Engaged w/ west partners so will work w/ them.
- 18:14 Brad: Anyone w/ plans to meet w/ planning team in meeting room ~~at~~ beside right now.
- 18:14 meeting ended.
- 18:16 Planning meeting w/ Carson (OPP):
- moving into unified command structure
 - OPS still have overall command over event
 - OPP still supporting, unified
 - now complete integration
 - structure being stood up as we speak
 - lots of resources deployed by many ^{MC} ~~part~~ agencies
 - moving forward, reporting on 12, 24, 36 hrs cycles
 - need to be aggressive w/ communication
 - From 12 hr cycle: standing up unified structure
 - daily sit reps, need feed back from the ground

650

- mobilization: 12, 24, 36 hrs objective
- QC will be joining us.
- Strategic comms: primary most important
as it relates to EMCPA, injunctions, city injunction
- Comms team have flyer going out on messaging
which includes Emrg. act info & emphasizes on
going home. Messaging also going out through all
other means (social media, etc).
- Briefing w/ Interim chief (Steve Bell) tomorrow
morning. Kavanagh to send to Interim chief
- Logistics a major factor. Need to prepare for surge
of resources.
- Authority for this event under EMCPA? this group
to work on this.
- POV looking ~~at~~ ^{at} any resources needed (heavy equipment.
- Re 36 hr cadence anything we need?

18:30 K. Kennedy: Still trucks on Bridges, don't wanna
interfere w/ legitimate truckers travelling
on MacDonald Centre

Carter: Work on plan for that.

D. Redo: More convoys coming ^{from Kavanagh} here Friday.

D Springer re connections w/ partners
~~are~~ ^{are} up there to discourage these truckers.

18:33 meeting over.

19:37 Scribe duty